	ı	Budget 17/18 £n	n	Budget 2018/19 £m				
Directorate	Expenditure Income Ne		Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget	
Executive Office	3.755	(0.127)	3.629	0.041	(0.080)	0.000	3.590	
Corporate Finance	8.499	(10.571)	(2.071)	0.850	0.000	(0.228)	(1.449)	
Transformation & Change	157.021	(118.275)	38.746	1.406	(2.573)	0.000	37.579	
People Directorate	250.820	(129.106)	121.714	10.195	(4.635)	(3.279)	123.996	
Office of the Director of Public Health	19.322	(19.531)	(0.209)	0.080	(0.113)	0.000	(0.242)	
Place Directorate	72.773	(50.698)	22.075	0.634	(1.132)	1.659	23.236	
Total	512.190	(328.306)	183.883	13.207	(8.533)	(1.848)	186.709	

Notes:

Net Budget is funded by Council Tax, business Rates and RSG

Reporting structure is as of 4/1/18 so may differ from the Out Turn report at M6

Directorate	Executive Office				_			
		Budget 17/18 £r	n	Budget 2018/19 £m				
Department	Division	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	Performance & Intelligence	0.407	0.000	0.407	0.007	(0.008)	0.000	0.407
	Communications and Engagement	0.554	(0.059)	0.495	0.009	(0.010)	0.000	0.494
Chief Executives Office	Civic Events	0.170	(0.014)	0.156	0.002	(0.002)	0.000	0.156
	Oversight and Governance	0.500	0.000	0.500	0.009	(0.045)	0.000	0.464
	Members	1.300	0.000	1.300	0.000	0.000	0.000	1.300
Business Support	Departmental Support	0.825	(0.053)	0.772	0.013	(0.015)	0.000	0.770
	Total Executive Office	3.755	(0.127)	3.629	0.041	(0.080)	0.000	3.590

Notes:

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Cost Increases Made Up Of:

Local government pay award 0.041

0.041

Savings Made Up Of:

Efficiency Savings 0.035
Increase Staff turnover assumption to 5% 0.045

0.080

Directorate	Corporate Finance									
		Budget 17/18 £n	n		Budget 2	2018/19 £m	19 £m			
Department	Division	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget		
Other Corporate Items	Other Corporate Items	10.380	(10.529)	(0.149)	0.850	0.000	(0.228)	0.473		
Other Corporate Items	Corporate Items Budget Savings	(1.881)	(0.041)	(1.923)	0.000	0.000	0.000	(1.923)		
	Total Corporate Finance	8.499	(10.571)	(2.071)	0.850	0.000	(0.228)	(1.449)		

Notes:

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Cost Increases Made Up Of:

Major Investments - City
Deal/Mayflower
Pension actuarial review
Staff Costs (EVRS/Redundancy)
0.500
0.850

Savings Made Up Of:

Fees & Charges in accordance with Policy - Additional Income	(0.250)
Revised staff travel target	0.344
Revised Procurement contract savings target	0.678
Revised customer services programme target	0.400
Reduction in Working balances	(0.050)
Flexible use of capital receipts	1.500
Use of S106 contributions	(2.850)
	(0.228)

Directorate	Transformation & Change							
				n	Budget 2018/19 £m			
Directorate	Department	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	Finance	26.032	(4.783)	21.250	0.405	(1.391)	0.000	20.264
	Legal	2.953	(0.932)	2.021	0.047	(0.046)	0.000	2.023
	Customer Services	116.052	(111.630)	4.421	0.449	(0.414)	0.000	4.456
Transformation & Change	Human Resources & Organisational Development	2.051	(0.058)	1.993	0.037	(0.086)	0.000	1.944
	Departmental Management	(0.304)	0.000	(0.304)	0.003	(0.337)	0.000	(0.638)
	Transformation	2.792	(0.445)	2.347	0.058	(0.293)	0.000	2.111
	ICT	6.898	(0.425)	6.473	0.300	0.000	0.000	6.773
	Electoral Function	0.547	(0.002)	0.545	0.106	(0.006)	0.000	0.646
	Total Transformation & Change	157.021	(118.275)	38.746	1.406	(2.573)	0.000	37.579

Notes

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		Budget 17/18 £m			Budget 2018/19 £m				
Department	Division	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget	
	Assistant Director for Finance	(0.186)	(0.031)	(0.217)	0.006	(0.310)	0.000	(0.522)	
	Head of Integrated Finance	0.748	0.000	0.748	0.017	(0.016)	0.000	0.749	
	External Audit	0.158	0.000	0.158	0.000	0.000	0.000	0.158	
	Assurance Services	0.912	(0.305)	0.607	0.018	(0.017)	0.000	0.607	
	Procurement	0.475	(0.049)	0.426	0.010	(0.010)	0.000	0.426	
Finance	Financial Planning and Reporting	1.198	(0.233)	0.964	0.025	(0.024)	0.000	0.965	
	Internal Audit	0.335	(0.024)	0.311	0.000	(0.050)	0.000	0.261	
	Soft Facilities Management	3.605	(1.142)	2.463	0.060	(0.157)	0.000	2.365	
	Hard Facilities Management	9.563	(1.029)	8.534	0.015	(0.015)	0.000	8.534	
	Commercialisation	0.209	0.000	0.209	0.004	(0.004)	0.000	0.209	
	Treasury Management	9.016	(1.969)	7.047	0.250	(0.786)	0.000	6.511	
Logal	Legal	2.274	(0.879)	1.395	0.043	(0.041)	0.000	1.396	
Legal	Coroner	0.679	(0.053)	0.626	0.004	(0.004)	0.000	0.626	
	Customer Services	4.279	(3.425)	0.854	0.069	(0.070)	0.000	0.853	
	Library Service	2.410	(0.524)	1.887	0.044	(0.076)	0.000	1.854	
Customer Services	Revenues & Benefits	105.511	(106.201)	(0.690)	0.250	0.311	0.000	(0.129)	
	Service Centre	3.200	(0.976)	2.223	0.072	(0.566)	0.000	1.730	
	Registration Service	0.651	(0.504)	0.147	0.014	(0.013)	0.000	0.148	
	OD & Talent	0.771	(0.035)	0.737	0.013	(0.062)	0.000	0.687	
Human Resources (HR) &	HR & OD Management	0.222	0.000	0.222	0.003	(0.002)	0.000	0.222	
Organisational Development (OD)	HR Specialist Services	0.698	(0.007)	0.691	0.014	(0.014)	0.000	0.692	
	Health, Safety & Wellbeing	0.360	(0.016)	0.344	0.007	(0.007)	0.000	0.344	
Departmental Management	Director for Corporate Service	(0.304)	0.000	(0.304)	0.003	(0.337)	0.000	(0.638)	
Transformation	Transformation	2.792	(0.445)	2.347	0.058	(0.293)	0.000	2.111	
ICT	ICT	6.898	(0.425)	6.473	0.300	0.000	0.000	6.773	
Electoral Function	Electoral Function	0.547	(0.002)	0.545	0.106	(0.006)	0.000	0.646	
Total Transformation & Change	Total Transformation & Change	157.021	(118.275)	38.746	1.406	(2.573)	0.000	37.579	

		Budget 20:	18/19 £m	
	Cost Increases	Transformation Savings	Other Savings	Net Budg
Cost Increases Made Up Of:				
Elections	0.100			
Housing Benefit subsidy	0.250			
ICT reprovisioning	0.300			
Revenue costs arising from capital	0.250			
Local government pay award	0.506			
	1.406			
Savings Made Up Of:				
Transformation Review		(0.500)		
Smart working		(0.043)		
Systems Review - Community Facilitie	S	(0.033)		
Review of Coroners Arrangements		(0.040)		
Further Transformation Savings		(0.294)		
Revision to office cleaning arrangeme	nts	(0.100)		
Anti Fraud Partnership with Devon Au	dit Partnership (DAP)	(0.050)		
Human Resources & Organisational D	evelopment	(0.050)		
Service Centre		(0.500)		
Fees & Charges in accordance with Po	licy	(0.002)		
Court Fees		0.311		
Treasury Management/MRP/LOBO		(0.500)		

0.114

(0.400)

(0.486)

(2.573)

0.000

Treasury Management Savings

Increase in Investment Diversification

Increase Staff turnover assumption to 5%

Directorate	People							
	Budget 17/18 £m Budget 2018/19 £m					2018/19 £m		
Directorate	Department	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	Children, Young People, Families	36.858	(3.624)	33.234	3.468	(1.539)	0.000	35.163
	Joint Community & Adult Social Care	105.264	(29.192)	76.072	4.956	(2.197)	(3.279)	75.552
People	Education Participation Skills	104.428	(94.746)	9.682	1.481	(0.607)	0.000	10.555
	Strategic Housing	4.056	(1.544)	2.512	0.288	(0.089)	0.000	2.711
	Management and Support People	0.214	0.000	0.214	0.003	(0.203)	0.000	0.014
	Total People	250.820	(129.106)	121.714	10.195	(4.635)	(3.279)	123.996

Notes:

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Directorate	People							
			Budget 17/18 £r	n		2018/19 £m		
Department	Division	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	QA Safeguarding and Bus Suppt	3.677	(0.027)	3.650	0.047	(0.049)	0.000	3.649
	Permanency	8.835	(0.110)	8.725	0.038	(0.040)	0.000	8.724
	CAMHS Specialist Services	0.642	(0.033)	0.609	0.001	(0.001)	0.000	0.609
Children, Young People, Families	Childrens Social Work	4.462	0.000	4.462	0.049	(0.050)	0.000	4.461
Ciliuren, roung reopie, rainilles	Plymouth Referral and Assmnt	2.951	(0.484)	2.467	0.049	(0.051)	0.000	2.465
	Adoption	3.323	(0.135)	3.188	0.012	(0.012)	0.000	3.188
	Children in Care	7.806	(1.102)	6.704	3.205	(1.268)	0.000	8.641
	Targeted	5.162	(1.733)	3.429	0.066	(0.068)	0.000	3.427
	Service Delivery	75.562	(20.158)	55.403	4.922	(2.161)	1.300	59.464
	Commissioning	16.378	(5.671)	10.706	0.026	(0.026)	0.000	10.705
Joint Community & Adult Social Care	Leisure Management	2.643	(0.096)	2.547	0.001	(0.001)	0.000	2.547
Joint Community & Adult Social Care	Management and Transformation	(1.524)	(2.894)	(4.418)	0.003	(0.003)	(4.579)	(8.997)
	PCH Bus Trans Agreement	6.919	0.000	6.919	0.000	0.000	0.000	6.919
	Childrens Commissioning	5.287	(0.373)	4.915	0.004	(0.004)	0.000	4.914
	Schools	65.425	(65.425)	0.000	0.000	0.000	0.000	0.000
	SEND	24.078	(19.974)	4.103	0.086	(0.089)	0.000	4.101
	School Improvement	2.539	(1.467)	1.072	0.030	(0.031)	0.000	1.071
Education Participation Skills	School Support	3.387	(4.587)	(1.201)	1.302	(0.002)	0.000	0.099
Education Participation Skiils	External	1.995	(1.995)	0.000	0.000	0.000	0.000	0.000
	Skills and Employability	0.338	(0.060)	0.278	0.004	(0.425)	0.000	(0.143)
	Schools Access Planning	6.361	(1.156)	5.205	0.055	(0.056)	0.000	5.203
	Sports Development	0.307	(0.082)	0.224	0.004	(0.004)	0.000	0.224
Community Connections	Strategic Housing	4.056	(1.544)	2.512	0.288	(0.089)	0.000	2.711
Management and Support People	Management and Support People	0.214	0.000	0.214	0.003	(0.203)	0.000	0.014
	Total People	250.820	(129.106)	121.714	10.195	(4.635)	(3.279)	123.996

Cost Increases Made Up Of:

Adult Social Care – Care Packages	2.813
National Living Wage	2.054
Children, Young People and Families – Addt. volume	3.200
Homelessness	0.250
Education Services Grant - Legacy Costs	1.300
Local government pay award	0.578

10.195

Savings Made Up Of: Integrated Delivery & Commissionin

Integrated Delivery & Commissioning	(2.105)
Community Connections	(0.050)
Children, young people and families	(1.263)
Education, Participation and Skills	(0.421)
People Directorate Review	(0.200)
Increase Staff turnover assumption to 5%	(0.596)
Better Care Fund Gain	

Better Care Fund Gain (4.579)
Adult Social Care Support Grant 1.300

(4.635) (3.279)

Directorate	Office of the Director of Public Hea	lth						
			Budget 17/18 £n	n		Budget	2018/19 £m	
Department	Division	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	Prescribed Functions	8.033	0.000	8.033	0.000	0.000	0.000	8.033
Public Health	Non-Prescribed Functions	7.996	(0.294)	7.702	0.000	0.000	0.000	7.702
rubiic Healtii	Funding Reduction (Allocation TBC)	0.000	0.000	0.000	0.000	0.000	(0.405)	(0.405)
	ODPH Funding Streams	0.000	(15.735)	(15.735)	0.000	0.000	0.405	(15.330)
Operational and Development	PPS Management	0.099	(0.040)	0.059	0.001	(0.003)	0.000	0.057
Operational and Development	PPS Technical Support	0.142	0.000	0.142	0.005	(0.002)	0.000	0.145
Trading Standards	Trading Standards	0.428	(0.017)	0.411	0.013	(0.006)	0.000	0.418
Environ Health (Food & Safety)	Environmental Health (Food & Safety)	0.432	(0.034)	0.398	0.013	(0.006)	0.000	0.405
	Contracts Cemetaries & Crematoriums	0.992	(2.681)	(1.689)	0.017	(0.078)	0.000	(1.750)
Bereavement Services	Cemetaries & Crematoriums Improvements	0.130	(0.130)	0.000	0.001	(0.000)	0.000	0.001
Licensing	Licensing	0.306	(0.408)	(0.102)	0.010	(0.005)	0.000	(0.097)
Environmental Protection	Neighbourhood & Enviro Quality	0.573	(0.160)	0.413	0.016	(0.009)	0.000	0.421
Environmental Protection	Environmental Protection & Monitoring	0.000	(0.005)	(0.005)	0.000	0.000	0.000	(0.005)
Civil Protection Unit	Civil Protection Unit	0.189	(0.026)	0.163	0.005	(0.004)	0.000	0.165

(19.531)

19.322

Notes:

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Total Public Health

Cost Increases Made Up Of:

Local government pay award 0.080

(0.209)

0.080

0.080

Savings Made Up Of:

Efficiency Savings (0.075)
Increase Staff turnover assumption to 5% (0.038)

(0.113)

(0.113)

0.000

(0.242)

Directorate	Place							
		Budget 17/18 £m			Budget 2018/19 £m			
Directorate	Department	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	Economic Development	13.175	(13.168)	0.008	0.135	(0.915)	0.000	(0.772)
Place	Strategic Planning	13.423	(3.536)	9.887	(0.049)	(0.363)	0.000	9.475
	Street Services	45.656	(28.848)	16.808	0.535	0.355	0.000	17.698
	Management and Support - Place	0.518	(5.146)	(4.628)	0.013	(0.209)	1.659	(3.165)
	Total Place	72.773	(50.698)	22.075	0.634	(1.132)	1.659	23.236

Notes:

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Directorate	Place							
		Budget 17/18 £m			Budget 2018/19 £m			
Department	Division	Expenditure	Income	Net Budget	Cost Increases	Savings	Funding/ Resource Changes	Net Budget
	Management & Support	0.610	(0.390)	0.220	0.006	(0.064)	0.000	0.163
	Business Parks	0.381	(0.847)	(0.466)	0.005	(0.000)	0.000	(0.461)
	Mount Edgcumbe	0.780	(0.666)	0.113	0.011	(0.009)	0.000	0.115
	Museum Services	2.559	(1.271)	1.288	0.049	(0.042)	0.000	1.295
	Land and Property	3.878	(6.918)	(3.040)	0.015	(0.650)	0.000	(3.675)
Economic Development	Events & Tourist Information	2.395	(1.826)	0.569	0.013	(0.150)	0.000	0.432
	Enterprise and employment	0.973	(0.441)	0.532	0.020	0.000	0.000	0.552
	Theatre and Entertainments	0.415	0.000	0.415	0.000	0.000	0.000	0.415
	Arts & Cultural Development	0.050	0.000	0.050	0.000	0.000	0.000	0.050
	Strategic Projects Development	0.798	(0.488)	0.311	0.006	(0.000)	0.000	0.317
	City Deal	0.336	(0.321)	0.015	0.008	0.000	0.000	0.024
Strategic Planning	Strategic Planning & Infastructure Core Budgets	7.424	(3.012)	4.412	(0.049)	(0.213)	0.000	4.150
	Strategic Planning & Infastructure Core Budgets Projects	0.295	(0.294)	0.001	0.000	0.000	0.000	0.001
	Strategic Planning & Infastructure Core Budgets Transport Revenue	5.704	(0.230)	5.475	0.000	(0.150)	0.000	5.325
Street Services	Highways Parking and Marine Sv	8.901	(6.464)	2.436	0.044	(0.038)	0.000	2.443
	Street Scene & Waste Services	34.380	(18.494)	15.886	0.475	(0.194)	0.000	16.167
	Fleet & Garage	2.375	(3.889)	(1.515)	0.016	0.586	0.000	(0.912)
Management and Support - Place	Management and Support	0.234	0.000	0.234	0.004	(0.202)	0.000	0.037
	Business Support	0.284	0.000	0.284	0.009	(0.007)	0.000	0.285
	GAME Transformation	0.000	(5.146)	(5.146)	0.000	0.000	1.659	(3.487)
	Total Place	72,773	(50.698)	22.075	0.634	(1.132)	1.659	23.236

Cost Increases Made Up Of:

Plymouth Plan (one off)	(0.210)
Street Services Operations	0.250
Local government pay award	0.594

0.634

Savings Made Up Of:

Commercial Events	(0.150)
Energy-Related Initiatives: Dividend from Ernesettle Solar Farm	(0.023)
Energy-Related Initiatives: Addt. Capitalisation of Low Carbon Team Posts	(0.053)
Asset Investment Fund	(0.650)
Fleet Modernisation budget rebased	0.600
Real time passenger information	(0.150)
Additional Efficiencies	(0.198)
Fees & Charges in accordance with Policy	(0.003)
Increase Staff turnover assumption to 5%	(0.505)
New Homes bonus	

1.659

(1.132) 1.659